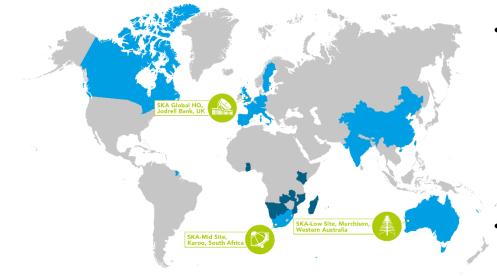
# Innovation through the SKAO The story of the MSF

### **Gabriel Marquette**

### SKA, the science project of all superlatives



SKA Partners – includes Members of the SKA Organisation, precursor to the SKAO –, current SKAO Member States\*, and SKAO Observers (as of January 2022)



African Partner Countries



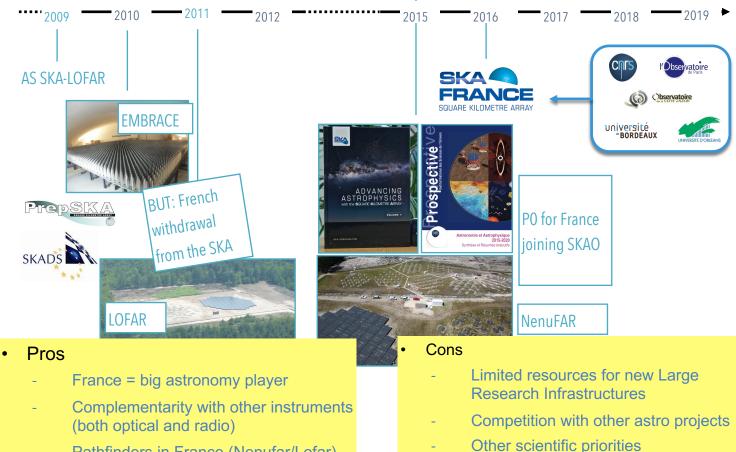


- The world's largest radio telescope
- A 2 B€ project (CAPEX + 10y OPEX)
- A global project: 16 SKAO Member States and Observers + 8 African Partners Countries
- 100 organisations across about 20 countries
- The biggest ever-built scientific machine
  - Beyond scientific goals ever reached
  - Request for mandatory technology breakthroughs to reach the objectives



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## France in the SKA project



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- Pathfinders in France (Nenufar/Lofar)

3

### France in the SKA project: no choice !

#### Unique solution : INNOVATION !

- 1. Technology: machines needed do not exist (exascale computer, H2 energy systems,...)
- 2. Business model : Big Science business
- 3. Project culture : management by objective

#### • How ?

- 1. Astrophysics/astronomy = science (dragging force) + technology (means)
- 2. Systemic approach : scientists, industry, PA = 3 partners equally interested and rewarded
- 3. SKA = lighthouse for :
  - research (scientific objectives)
  - industry (business perspective)
  - PA (social/societal achievements)
- 4. Focus on well-identified targets where France can play a leading role
- 5. Proof by action: convince by demonstrating, run in front of competition.

## **Change of paradigm**

#### • Situation analysis :

- 1. Sequential approach will take too long
- 2. Lack of means (HR and finance)
- 3. Need to build a new system, aggressive (positive way) to bring results and to demonstrate the absolute necessity to be in SKA and take our « market share » in science, business and societal ROI.

#### • Empowerment of all stakeholders :

- 1. Involvement of PA since the beginning in the progress of research projects
- 2. Making scientists working in multidisciplinary teams
- 3. Making researchers from academia and industry partnering in mixed teams

#### • Interest/added value:

- 1. For industry, big science has always been attractive: technology progress, innovation, new metiers, new business, new business model (industrial rules, IP management, procurement rules)
- 2. For PA, a means to find where and how to bring support (political and financial) and spend wisely public money
- 3. For scientists, a guarantee to keep their independance and freedom to lead their research.

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## Parallel action plan (2016-2018)

#### • In France :

- 1. Motivate and structure the scientific community towards SKA objectives
- 2. Gather together scientists and technologists to identify the crucial technology gaps and define a common roadmap to answer SKA demand
- 3. Introduce SKA to all PA offices concerned: research, foreign affairs, finance, etc.
- 4. Prepare for the Large Research Infrastructure Roadmap

### • With SKA Office :

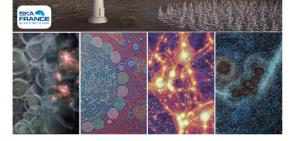
- 1. Reinforce French scientists representation in science WG
- 2. Introduce French industry on targeted subjects
- 3. Ensure permanent representation at Board level and scientific and technical WG

#### • Achievements :

- 1. The French SKA White Book
- 2. Industry/Science Workshops on Energy, HPC, HF feeds, etc.

### **The French SKA White Book**

French SKA White Book The French community towards the Square Kilometre Array





#### Editors:

G. Lagache, J.-M. Martin, B. Semelin — Cosmology and Extra-galactic astronomy M. Alves, K. Ferrière, M.-A. Miville-Deschenes, L. Montier — Galactic Astronomy E. Josselin, N. Vilmer, P. Zarka — Planets, Sun, Stars and Civilizations S. Corbel, S. Vergani — Transent Universe S. Lambert, G. Theureau — Fundamental Physics S. Bosse, A. Ferrari, S. Gauffre — Technological Developments G. Marquette — Industrial Perspectives and Solutions

## 176 authors from

40 French research institutes



6 private companies



## Industrial perspectives and solutions









#### Scientific and technology workshops:

- Energy
- Energy and Cryogeny
- o HPC/Big Data
- Signal processing
- o System integration (AIV, ITF)

#### French companies involvement:

- Rfl Energy for SKA RSA: Engie
- French industry meets with SKAO:
  Airbus, Callisto, Air Liquide, Bull Atos,
  Thalès, Kalray, Fedd, CNIM, Bertin

## **SKA France factsheet in 2017**

#### French contribution to the SKA:

- Observer at SKA Board and Strategy Committee
- Chair of AENEAS GA & 1/3 Members of Ext. Adv. Board
- o Invitees to all SKA scientific and technological conferences
- o 55 scientific experts in SWG (including 2 co-chair)
- French ILO in SKA Industry Liaison Group and member of PSOW
- o Contributor to SKA tech. consortia: LFAA, MFAA, WSBF, DISH, SDP

#### French SKA community:

- o 176 contributors to the French White Book
- $\circ$  > 250 scientists involved today, 400 by the end of 2017
- > 40 French labs involved
- > 50 experts from the industry
- $\circ~$  6 LE, 3 SMEs involved in Rfl & collaborative projects for SKA

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#### SKA France actions in 2 years:

- 2 French industry days ( > 50 organisations)
- o 2 presentations to HC TGIR
- SKA France visits at SKA Office
- SKAO visits in French companies
- 10 scientific and technology workshops: SP, Energy, HPC/Big data

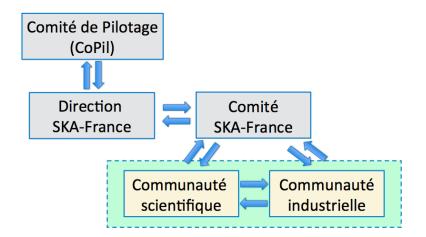
→ Ready to move forward to the next step : « Maison SKA France »

### **Maison SKA France**

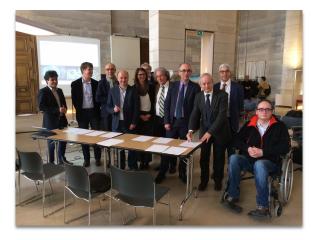


- A 3y MoU, strong real equilibrated PPP, between research organisations and their industry partners
- A science and technology roadmap
- A forum to develop fundamental research and R&D projects
- A precursor of a new business model for Large Research Infrastructures





### **Maison SKA France**





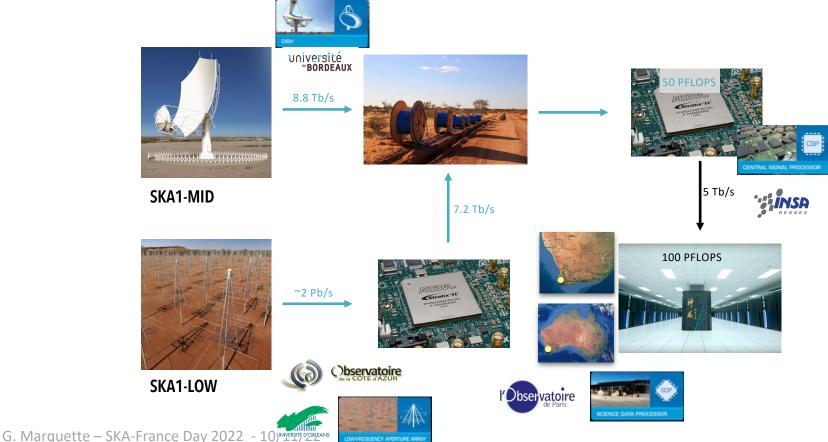
#### Objective: make France joining SKAO

- A common vision
- An adaptive strategy
- Short & mid-term goals clearly defined
- HR and financial means engaged
- MoU opened to new partners

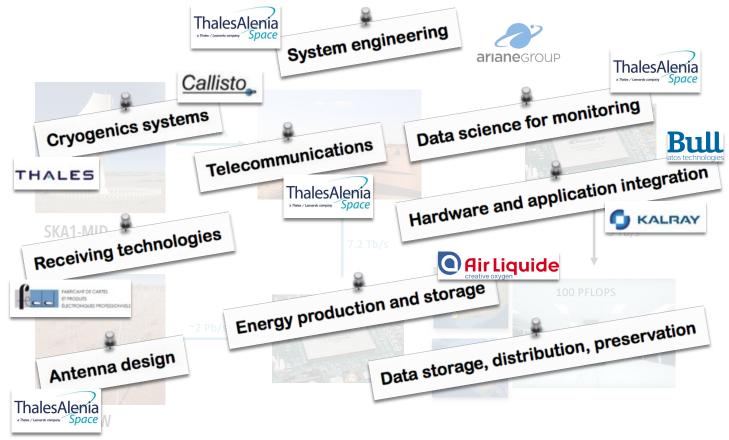
#### MSF : the « couteau suisse » tool

- Interface with SKA Office, to prepare for the future position of France
- Interface with French PA to permanently show the reality of SKA in France and its growing dimension
- Host for all research institutes to invite scientists of all necessary domains (Astro, Big Data, Energy...) starting from France (CNRS, CEA, INRIA, Obs,...)
- Host for all new comers from industry

## Building this fantastic machine: technological developments in France



### Industrial perspectives and solutions



### Industry contributions: baseline & innovations

Description	Acteurs	Ligne budgétaire	Lot de construction
Centres de calcul scientifique SPC (supercalculateurs HPC) Offre intégrée, optimisée globalement Codesign HW/SW	Atos BULL	Lots de construction	Mid/Low SPC
Récepteur de la bande 5 de SKA-Mid	FEDD - Lab	Lots de construction	Mid digitization
Antennes hydrogène SKA-Mid (Refroidissement des détecteurs par hydrogène liquide et alimentation électrique des antennes)	CNIM Air Liquide	<ul><li>Lots de construction</li><li>Opérations</li></ul>	DISH
Approvisionnement en énergie - Centrale photovoltaïque, système de stockage (éventuellement production / distribution d'hydrogène liquide pour SKA1-Mid)	IPP français Equipementiers français (Air Liquide)	Opérations	

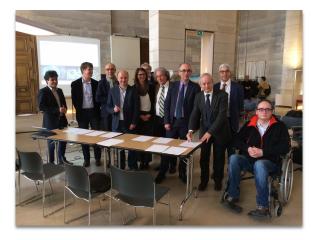
Maximisation du retour vers les industriels français en allant chercher des revenus sur les deux lignes budgétaires:

- Capital cost of construction (lots de construction)
- Coûts opérationnels

Certaines de ces innovations (antenne hydrogène) ne peuvent être acceptées que démonstration faite (niveau de TRL atteint permettant de déclencher une « Engineering Change Proposal »)

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### **Maison SKA France**





And finally it happened !

#### From:

- 2016: SKA France Coordination
- **2018 :** 
  - Maison SKA France
  - 。 SKA on French LRI Roadmap
  - 。 CNRS member of SKAO
- 。 2019 : SKA in INSU/AA prospective
- 2021 : France's accession to the SKA Observatory

#### To:

2022 : signature of the accession agreement with the SKAO

Closing of the MSF, long life to SKA France 2.0 !

- End of the 3y MoU
- Mission accomplished.

## Thank you !

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